







### **Policy and Governance**

- 1. Monitoring Officer function, including code of conduct
- 2. Legal Services incl internal / external advice, Land Charges, FOI, Information Governance
- **3. Democratic Services** incl meeting support, Mayoralty and councillor learning and development
- **4. Corporate Policy** incl policy, strategy, scrutiny, complaints, performance, projects
- **5. Comms and Engagement** incl website, social media, press office, community engagement.
- 6. HR incl operational, strategic, L&D
- 7. Elections, incl electoral register



## Overview of Service Plan



#### Team 1 – Corporate Policy

- Support effective performance management, policy development and project management
- Provide scrutiny policy support, ensuring it adds value and improves policy development and decision-making
- Respond to and learn from customer complaints
- Ensure the principles of equality and diversity are embedded into the Council's policy development and decision-making processes



## Team 2 – Communications and Engagement

- Finalise / implement new Communications and Engagement Strategy
- · Keep residents informed and promote civic pride
- Take a planned, targeted and evidence-based approach
- · Do more digital but not exclusively digital
- Engage with Waverley's residents and customers
- Be more commercial
- Deliver new, accessible customer-focused website



#### Team 3 – Democratic Services (& MO)

- Ensure the Council's decision-making is democratic, transparent, and informed and councillors are supported to function effectively (constitution + protocols/ committee support / scrutiny / IT / mayoralty)
- The Council functions properly, with high standards of governance and ethical conduct (advice / complaints / IPs / registers of interest)
- Deliver an excellent programme of Councillor Learning and Development (Induction / Ongoing / Charter Mark Commitment)

#### Team 4 - Elections

- Prepare for, organise and conduct all types of elections, polls and referendums held in the Waverley borough
- Provide effective customer service: public; voters; candidates; agents; parties; others.

(Team + wider Waverley team effort)

- Prepare for and conduct annual voter registration canvass process
- Maintain the electoral register
- Undertake any electoral / community governance reviews as required

#### Team 5 - Human Resources

Strong Foundations

(HR data / payroll / staff and manager self service / digital document management / review & improve processes)

- Attract, recruit and nurture staff talent
   (identify and address skills gaps / apprenticeships / graduates)
- Retain, recognise and reward staff effectively and appropriately

(publish and review gender pay gap / optimise pay, reward and benefit structures / promote positive mental health and wellbeing)

• Skills, knowledge and experience development

(Performance agreements / learning and development / staff
survey / career pathways)

#### Team 6 – Legal Services

- Provide high quality and timely dedicated legal advice supports the council's delivery of services and strategic projects and ensures the Council acts lawfully, transparently and ethically
- Maintain high performance in turning around land charges search requests
- Lead and manage the Council's approach to Information Governance, ensuring it is fully compliant
- Deliver IT improvements to support efficient working practices and excellent customer service in Legal Services and Land Charges



# Opportunities for scrutiny to add value?



#### Opportunities to add value?



- Make the most of scrutiny research, shape, influence, engage
- 2. New website project
- 3. New focus on public engagement
- 4. HR strategy implementation
- Councillor learning and development / Charter Mark journey
- 6. Your ideas!





